Clean Energy Trust Investment Program

Pitch Deck Guide

This document is meant to serve as a guide on what information would be useful to include.

It is not meant to be restrictive. Submissions do not have to follow this format or outline.
Executive Summary

You might want to include:

• What [COMPANY] does:
  • [COMPANY] is a [zero-jargon description of product] used by [broad but addressable market] to [benefits].
  • We are focused on the [$X billion target niche] market.

• Current Status:
  • We are [company stage, e.g. pre-revenue, pre-launch, etc.]

• Traction to date:
  • (Month or Quarter 1):
    X key metric, Y key metric
  • (Month or Quarter 2):
    X key metric, Y key metric

Be sure to include a clearly stated value proposition.
Problem

You might want to include:

• What is the problem that you have observed your potential customers face?

• What is the PAIN POINT? How intense is it?

• What are the current potential solutions, and how are they broken?

The “problem you are trying to fix is probably not “global warming.” However, it may be “getting renewable energy on the grid is too expensive” (or something of that sort).
You might want to include:

- What exactly is your product or service (succinct explanation), and how does it solve the problem you just described?

- What intellectual property have you developed/used? How does that enhance your competitive advantage?

- How does it ease your customers’ pain points?

- Do you bring a more affordable, more efficient, more reliable alternative?

- Show a few key benefits of your solution!

It may help here to show how the actions taken by your customers with your solution lead to better outcomes.
Value Proposition

You might want to include:

• How does your product or solution improve your customers’ experience?

• What sets your product or solution apart? Why are your customers’ willing to pay for it?

This goes hand in hand with your explanation of the solution (and they could be on one slide). Make sure your audience understands what you are building and why your customers should love it!

If possible, try to communicate your value proposition in quantitative terms (dollars, megawatts, etc.)
Industry Analysis

You might want to include:

- What is the size of the industry?
- What are some key underlying trends? Where is the industry going?
- What are the key entry barriers in the industry? What keeps potential incumbents from coming in?
- What is the market landscape? Current players, substitutes, elements of supply chain, etc.

Investors are looking to see that you have a pulse on the industry surrounding your business and that your thoughtful plan to enter or disrupt the market makes sense.

- Is it concentrated, fragmented, or somewhere in between? Are there specific niches that you are targeting that have not been addressed?
Target Market

You might want to include:

- What is the total addressable market that your company is targeting?
- Who derives the greatest value from your product/service/solution?
- WHO IS THE CUSTOMER?
- What is their willingness to pay?
- Is there a difference between customer and end user?

Make sure you include a target market size estimate.

Investors are looking to see that customers (however you define them) actually have a need for your solution and the willingness to pay to get it! Make sure that there is “fit” between your identified customer segment, your go to market plan, and your overall business model.
Competition

You might want to include:

• Who are the main players in the space? How is what they offer different from what you offer?

• What makes you stand out/sets you apart?

• What are your company’s relative strengths and weaknesses?

• How does your company compare across key reference variables?

Keep it comparative. Investors are looking to see what sets you apart, so make sure you understand what others in your field are doing and what substitutes are readily available. Be thoughtful here - it is very rare to have an attractive opportunity with absolutely no competition or substitutes.

• Price, quality, efficiency, etc. - the appropriate measures depend on your company!
Business Model

You might want to include:

• How will/does your company make money and how profitable can it be?

• What are the potential revenue sources?

• What are the primary expenses and costs of operation?

• What is the plan to scale?

• What key partnerships will need to be developed?

Investors want to see a description of the core business activity – how do you make money? What are you selling, and to whom? For example, manufacturing, service provider, licensing, etc. The go to market strategy should be aligned with your business model!
Go to Market Strategy

You might want to include:

- What is your “unfair distribution advantage”? (i.e. how can you reach the market more efficiently than all of your competitors?)

- What’s the one thing that sets you apart when it comes to distribution?

- What is your initial customer/user acquisition strategy? What channels are you targeting?

There is no need to have a fully developed marketing strategy, but your company should have a solid plan to attack the opportunity.

- Who are your earliest “true believers” that will help you gain traction and/or generate word-of-mouth?

- What are the potential risks in your strategy?

- What key distribution channels/partnerships have you identified? How will you build momentum?

- What are the risks involved?
Unit Economics

You might want to include:

- How much does it cost to produce and deliver your solution?
- How much is the revenue per “unit”?
- What is your gross margin?
- Use graph output from Excel

Investors want to see that your business “makes sense” at the simplest level (one unit). From there, the goal is to have a plan to scale profitably.
Financial Summary

You might want to include:

- Chart of 5 - 10-year forecasts (from Excel)

- Any other relevant information around cost and revenue estimates

Keep this one simple. We are not looking for highly precise estimates – give us a sense for costs, revenue, and expense projections.
Progress & Key Milestones

You might want to include:

• Have you reached any significant milestones? Think about:
  • Product development
  • Market reach
  • Customer traction
  • Prototyping
  • Pilots programs
  • Grant or research funding

• Have you identified the next milestones? What do you need to get there?
  • Talent recruiting
  • Team growth
  • Formal funding
  • Other successes
  • Competition wins

Showcase how far along you’ve come. Remember progress is not always just in revenue or market traction, a lot of other pieces need to be in place for a team to be successful.
You might want to include:

- No need for full bios, but include founders, management team, and current advisers (if applicable). Investors want to get a sense of the team’s qualifications (business & technical).

- Highlight diversity of fields, range of experiences, diversity in tenure (some senior, some junior?)
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